



Spanish Air Force Academy

**COMMON MODULE: Leadership in Communications**  
(26-30 June 2023)



	Sunday 25	Monday 26	Tuesday 27	Wednesday 28	Thursday 29	Friday 30
08:00 – 11:00 (3WH)	Arrivals	Opening ceremony and practical information on course contents and schedule	IQ vs EQ Problem solving and decision making techniques (Lecture / Workshop) <b>Prof SM</b> <b>Prof MN</b> <b>Prof MNP</b>	Command and Leadership (Workshop - syndicate work) <b>COL CF</b> <b>COL CP</b> <b>COL AMB</b>	Leadership in communication ( Workshop - syndicate work) <b>Prof SM</b> <b>Prof MN</b> <b>Pro MNP</b>	Assessment and writing of summary on the course contents
		Command and Leadership (Lecture) <b>COL CF</b> <b>COL CP</b> <b>COL AMB</b>				<b>Closing ceremony and delivery of Certificates</b>
11:00 – 11:45		Break & Lunch	Break & Lunch	Break & Lunch	Break & Lunch	Departures
11:45 – 15:45 (3WH)		Practical Lessons Outdoor Group Dynamics: <b>COL PM</b> <b>LTC PP</b> <b>MAJ GM</b>	Practical lessons Outdoor Group Dynamics <b>COL PM</b> <b>LTC PP</b> <b>MAJ GM</b>	Leadership and communication competences (Lecture / Workshop) <b>Prof SM</b> <b>Prof MN</b> <b>Prof MNP</b>	Leadership in communication: lessons learned (syndicate work and presentations) <b>All lecturers</b>	Departures

Lecturers: **COL CF** (Col Contente Fernandes); **COL CP** (Col Catalin Popa); **COL AMB** (Col Antonio Martinez de Baños); **COL PM** (Col Paulo Machado); **LTC PP** (LtCol Piotr Pietrakowski); **MAJ GM** (Maj Gustaw Michalewski); **Prof SM** (Assist Prof Sofia Menezes); **Prof MN** (Assist Prof Marta Nowakowska); **Prof MNP** (Assist Prof Margarita Navarro Perez)